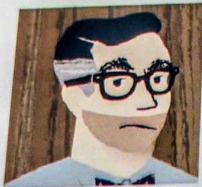


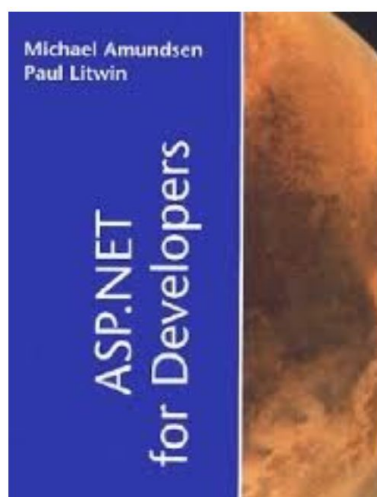
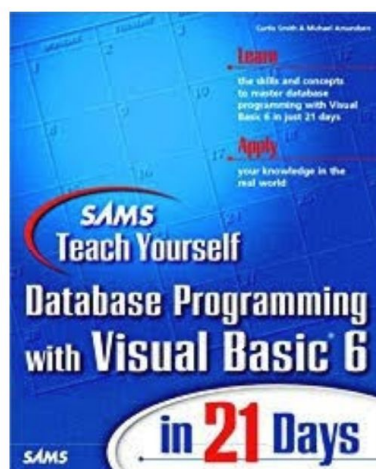
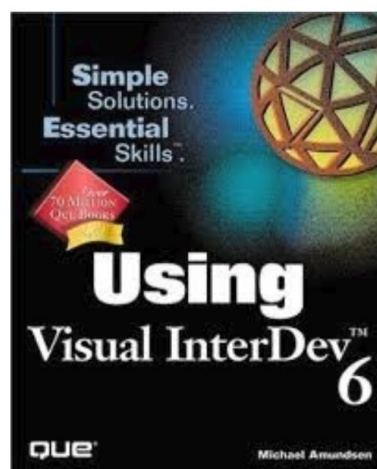
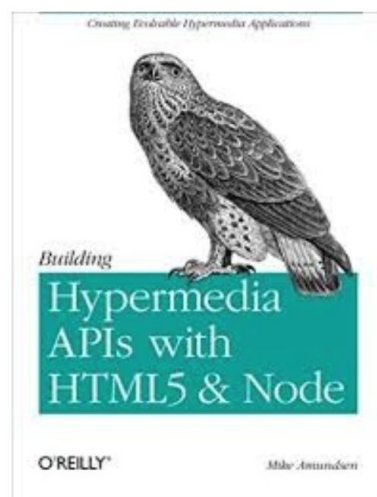
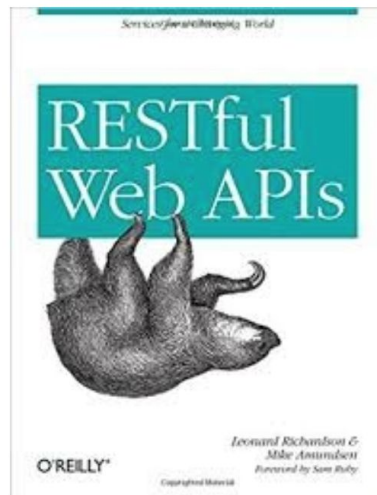
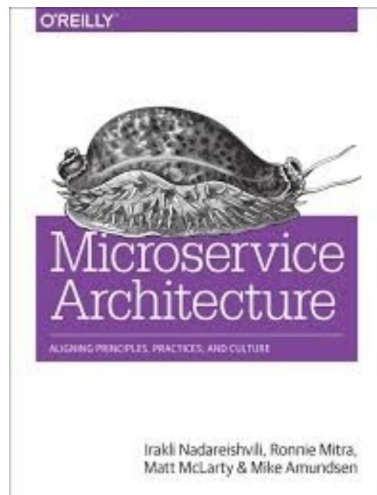
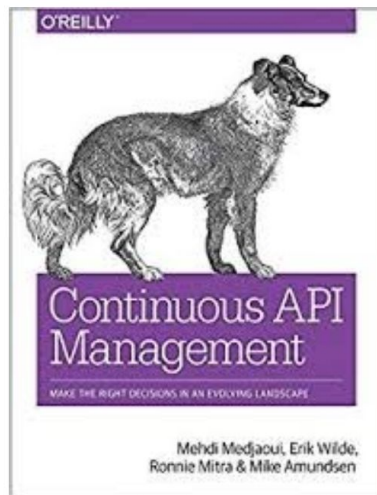


Such a Rich Set of Affordances!

Mike Amundsen
@mamund



Mike Amundsen
@mamund



<http://g.mamund.com/great-apis>

"I wish I had this book 20 years ago."

"A great classroom text or web guide."

*"Useful in a way that doesn't tie it to
specific technologies."*



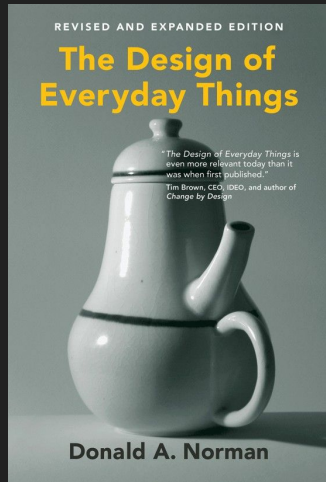
Some things to consider...

- The Nature of Ecosystems
- Hyperagent Anatomy
- Avoiding Monoliths
- Learning from Microservices

Affordances

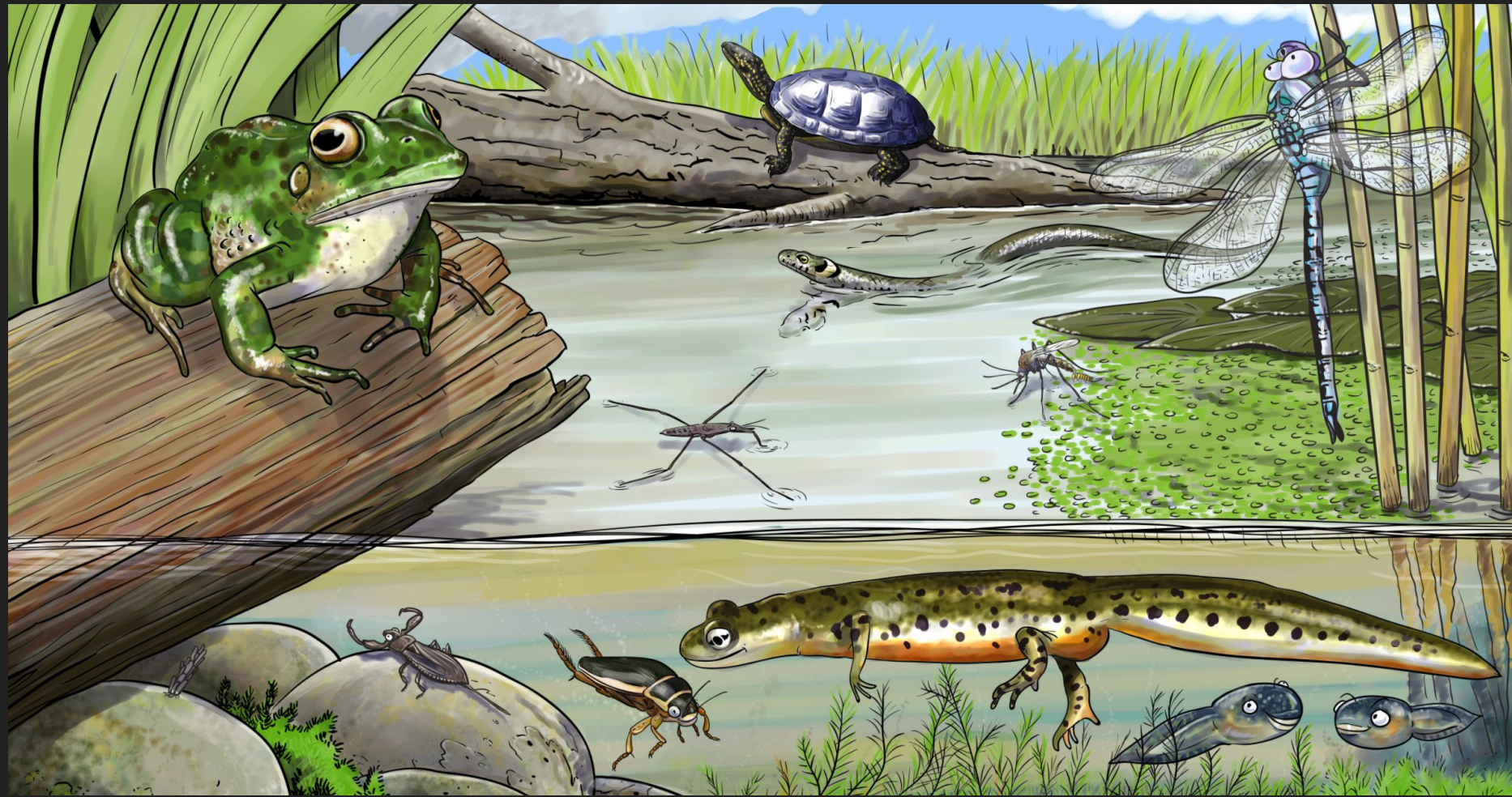
"The value of a well-designed **object** is when it has such a rich set of affordances that the **people** who use it can do things with it that the designer never imagined."

-- Donald Norman (1994)

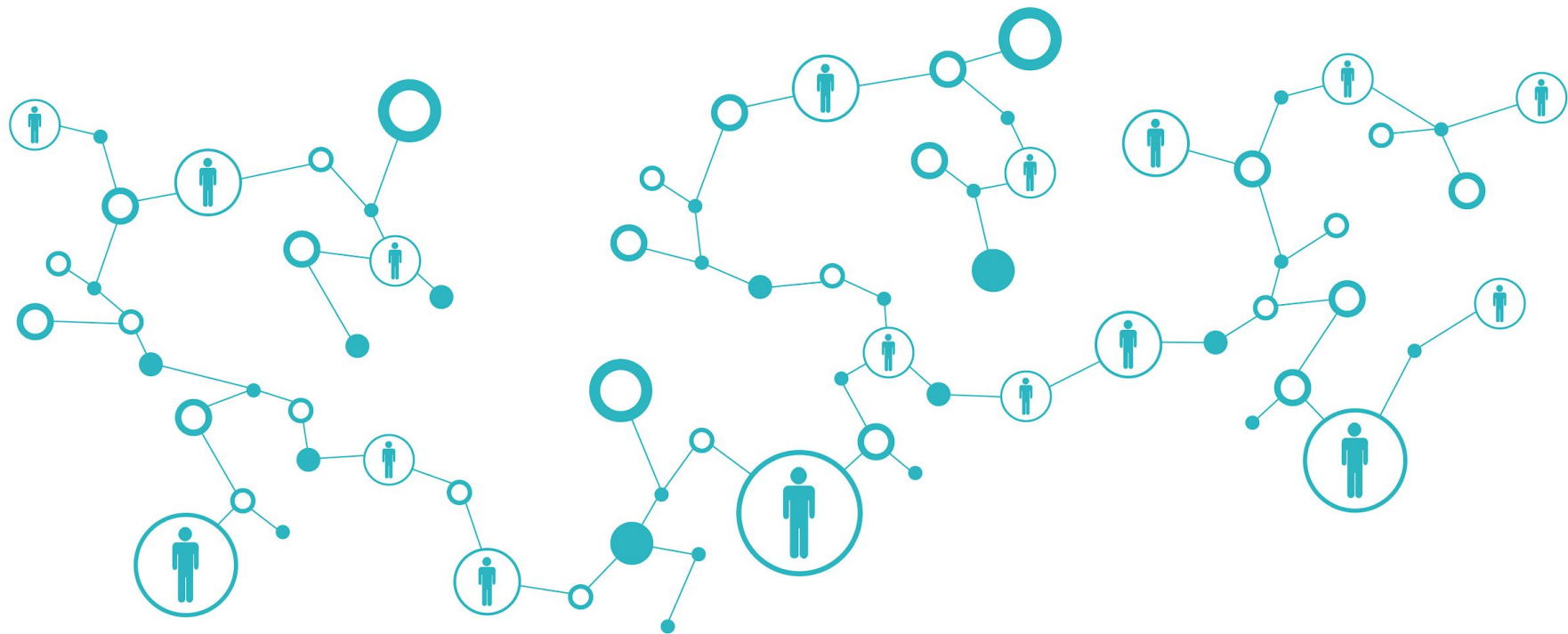


https://www.youtube.com/watch?v=NK1Zb_5VxuM

Ecosystems







You're programming ecosystems, not machines.

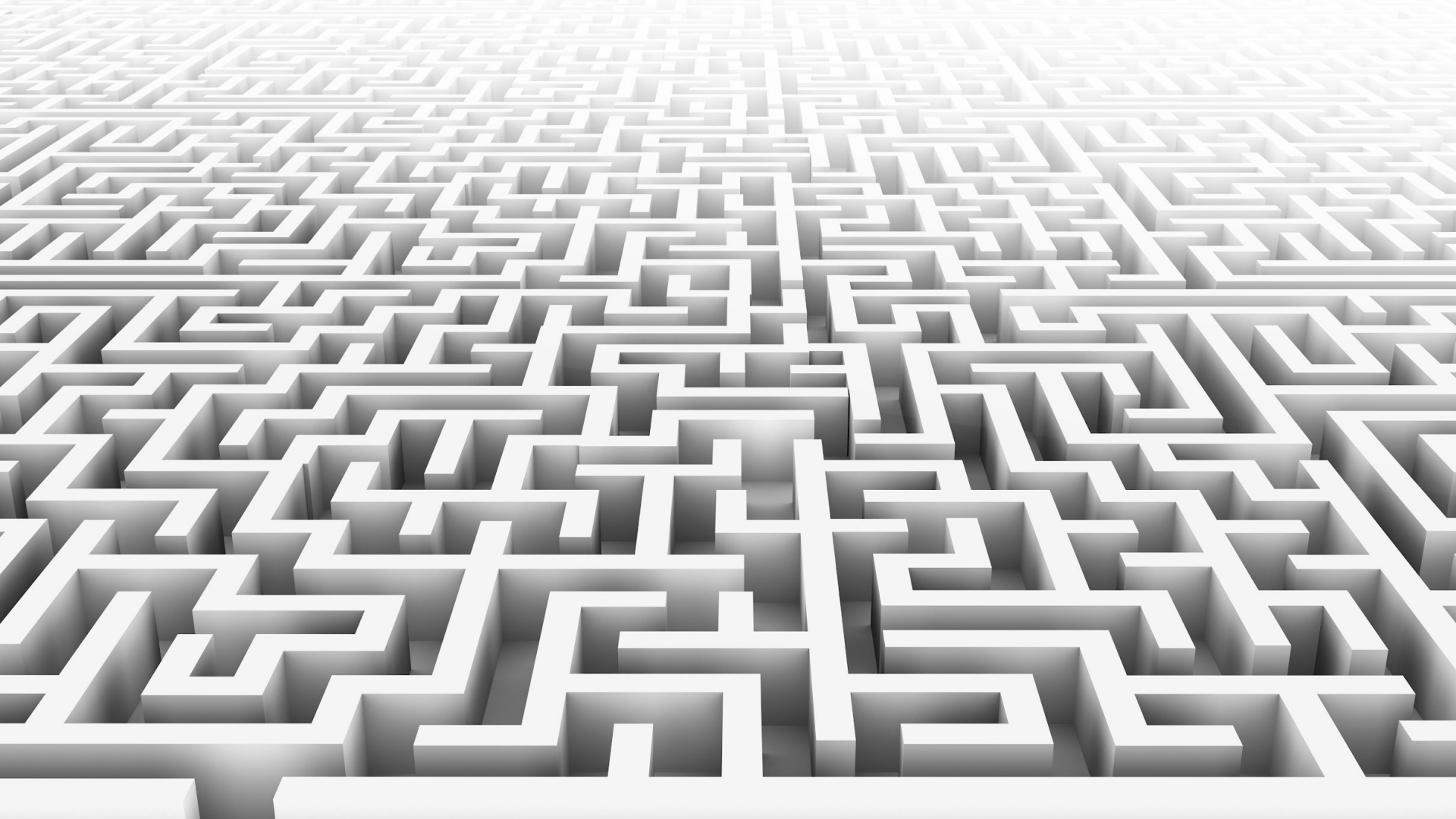
```
27     }
28   }(this, function($, Sifter, MicroPlugin) {
29     'use strict';
30
31     var highlight = function($element, patterns) {
32       if (typeof pattern === 'string' && (pattern.length) > 0) {
33         var regex = (typeof pattern === 'string') ? new RegExp(pattern, 'g') : pattern;
34
35         var highlight = function(node) {
36           var skip = 0;
37           if (node.nodeType === 3) {
38             var pos = node.data.search(regex);
39             if (pos >= 0 && node.data.length > 0) {
40               var match = node.data.match(regex);
41               var spannode = document.createElement("span");
42               spannode.className = 'highlight';
43               var middlebit = node.splitText(pos);
44               var endbit = middlebit.splitText(match[0].length);
45               var middleclone = middlebit.cloneNode(true);
46               spannode.appendChild(middleclone);
47               middlebit.parentNode.replaceChild(spannode, middlebit);
48               skip = 1;
49             }
50           }
51           if (node.childNodes && 1 / (script|style)/i.test(node.nodeName)) {
52             for (var i = 0; i < node.childNodes.length; i++) {
53               highlight(node.childNodes[i]);
54             }
55           }
56         };
57         $element.find('*').each(function() {
58           highlight(this);
59         });
60       }
61     };
62   });
63 }
```

```
27 }
28 }(this, function($, Sifter, MicroPlugin) {
29   'use strict';
30
31   var highlight = function($element, patterns) {
32     if (typeof patterns === 'string' && !patterns) {
33       var regex = (typeof patterns === 'string' ? new RegExp(patterns) : null);
34
35       var highlight = function(node) {
36         var skip = 0;
37         if (node.nodeType === 1) {
38           var pos = node.data.indexOf(regex);
39           if (pos >= 0 && node.length > 0) {
40             var match = node.data.substr(pos, regex.match[0].length);
41             var spannode = document.createElement("span");
42             spannode.className = 'highlight';
43             var middlebit = node.split(match);
44             var middlebit = middlebit[0].length;
45             var middlebit = middlebit.split(match);
46             var middlebit = middlebit[0].length;
47             var middlebit = middlebit[0].length;
48             middlebit.appendChild(middlebit);
49             middlebit.parentNode.replaceChild(spannode, middlebit);
50             skip = 1;
51           }
52         }
53       };
54       $element.find('*').each(function() {
55         highlight(this);
56       });
57     }
58   };
59 }
```



pass messages, not code.





The Coffee Test

"A machine is required to enter an average home and figure out how to make coffee."

-- Steve Wozniak



Focus on the map, not the destination

LEGEND to MAP SYMBOLS

COUNTRY


Feature *Town*

 *desert/wasteland*


 *grassland*

 *swamp*

 *hills*


 *mountains*

 *cave*


 *political border*

 *road*


 *river*

 *town/village*

 *cities*

 *tower/fortress*

 *castle*

 *country capital*

 *windmill*

 *forest*

 *lake*

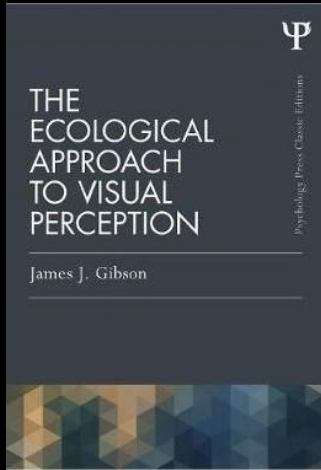
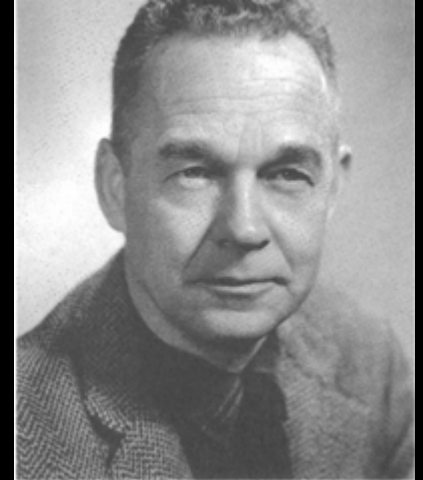
 *reef*

 *canyon*

Affordances

"The affordances of the environment are what it offers ... what it provides or furnishes, either for good or ill.

James Gibson, 1977



```
<maze version="1.0">
  <collection href="URI">
    <link href="URI" rel="maze" />
    <link href="URI" rel="maze" />
    ...
  </collection>
  <item href="URI" >
    <link href="URI" rel="start" />
    <debug>CDATA</debug>
  </item>
  <cell href="URI" debug="TEXT" total="NUMBER" side="NUMBER">
    <link href="URI" rel="current" debug="TEXT" total="NUMBER" side="NUMBER" />
    <link href="URI" rel="north" />
    <link href="URI" rel="south" />
    <link href="URI" rel="east" />
    <link href="URI" rel="west" />
    <link href="URI" rel="exit" />
  </cell>
  <error href="URI">
    <title>TEXT</title>
    <code>TEXT</code>
    <message>CDATA</message>
  </error>
</maze>
```

```
<maze version="1.0">
```

```
function processLinks(response,headers)
{
  var xml,linkItem,i,rel,url,href,flg,links,rules;

  flg = false;
  links = [];
  rules = [];

  // get all the links in this document
  g.linkCollection = [];
  xml = response.selectNodes('//link');
  for(i=0;i<xml.length;i++)
  {
    rel = xml[i].getAttribute('rel');
    url = xml[i].getAttribute('href');
    linkItem = {'rel':rel,'href':url};
    g.linkCollection[g.linkCollection.length] = linkItem;
  }

  // is there an exit?
  href = getLinkElement('exit');
  if(href!='')
  {
    printLine('*** Done! '+href);
    g.done = true;
    if(g.robot==true)
    {
      alert('Done in only '+g.idx+' moves!');
    }
    return;
  }

  // is there an entrance?
  if(flg==false && g.start==false)
  {
    href = getLinkElement('start');
    if(href!='')
    {
      flg=true;
      g.start=true;
      g.href = href;
      g.facing = 'north';
      printLine(href);
    }
  }
}
```

```
maze" />
```

```
maze" />
```

```
start" />
```

```
TEXT" total="NUMBER" side="NUMBER">
```

```
current" debug="TEXT" total="NUMBER" side="NUMBER">
```

```
north" />
```

```
south" />
```

```
east" />
```

```
west" />
```

```
exit" />
```

```
>
```

```
<maze version="1.0">
```

```
function processLinks(response,headers)
{
  var xml,linkItem,i,rel,url,href,flg,links,rules;

  flg = false;
  links = [];
  rules = [];

  // get all the links in this document
  g.linkCollection = [];
  xml = response.selectNodes('//link');
  for(i=0;i<xml.length;i++)
  {
    rel = xml[i].getAttribute('rel');
    url = xml[i].getAttribute('href');
    linkItem = {'rel':rel,'href':url};
    g.linkCollection[g.linkCollection.length] = linkItem;
  }

  // is there an exit?
  href = getLinkElement('exit');
  if(href!='')
  {
    printLine('*** Done! '+href);
    g.done = true;
    if(g.robot==true)
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    return;
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    if(href!='')
    {
      flg=true;
      g.start=true;
      g.href = href;
      g.facing = 'north';
      printLine(href);
    }
  }
}
```

```
maze" />
```

```
maze" />
```

```
start" />
```

```
TEXT" total=
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```
urrent" debu
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orth" />
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```
outh" />
```

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ast" />
```

```
est" />
```

```
xit" />
```

Go!

```
33: *** Done! http://amundsen.com/examples/mazes/2d/five-by-five/999:east
32: http://amundsen.com/examples/mazes/2d/five-by-five/24:east
31: http://amundsen.com/examples/mazes/2d/five-by-five/19:east
30: http://amundsen.com/examples/mazes/2d/five-by-five/14:south
29: http://amundsen.com/examples/mazes/2d/five-by-five/13:east
28: http://amundsen.com/examples/mazes/2d/five-by-five/8:north
27: http://amundsen.com/examples/mazes/2d/five-by-five/9:east
26: http://amundsen.com/examples/mazes/2d/five-by-five/4:south
25: http://amundsen.com/examples/mazes/2d/five-by-five/3:south
24: http://amundsen.com/examples/mazes/2d/five-by-five/2:west
23: http://amundsen.com/examples/mazes/2d/five-by-five/7:south
22: http://amundsen.com/examples/mazes/2d/five-by-five/6:east
21: http://amundsen.com/examples/mazes/2d/five-by-five/1:west
20: http://amundsen.com/examples/mazes/2d/five-by-five/6:north
19: http://amundsen.com/examples/mazes/2d/five-by-five/7:west
18: http://amundsen.com/examples/mazes/2d/five-by-five/12:east
17: http://amundsen.com/examples/mazes/2d/five-by-five/7:east
16: http://amundsen.com/examples/mazes/2d/five-by-five/2:north
15: http://amundsen.com/examples/mazes/2d/five-by-five/3:north
14: http://amundsen.com/examples/mazes/2d/five-by-five/4:west
13: http://amundsen.com/examples/mazes/2d/five-by-five/9:south
12: http://amundsen.com/examples/mazes/2d/five-by-five/8:west
11: http://amundsen.com/examples/mazes/2d/five-by-five/13:north
10: http://amundsen.com/examples/mazes/2d/five-by-five/14:west
9: http://amundsen.com/examples/mazes/2d/five-by-five/19:south
8: http://amundsen.com/examples/mazes/2d/five-by-five/18:south
7: http://amundsen.com/examples/mazes/2d/five-by-five/17:west
6: http://amundsen.com/examples/mazes/2d/five-by-five/22:south
5: http://amundsen.com/examples/mazes/2d/five-by-five/21:east
4: http://amundsen.com/examples/mazes/2d/five-by-five/16:east
3: http://amundsen.com/examples/mazes/2d/five-by-five/11:south
2: http://amundsen.com/examples/mazes/2d/five-by-five/10:east
1: http://amundsen.com/examples/mazes/2d/five-by-five/5:east
0: http://amundsen.com/examples/mazes/2d/five-by-five/0:north
```


Hypermedia is the Affordance

Benefits of REST-based Architecture

Simplifies

- ▶ hypertext is standardized (fewer UIs)

Simplifies

- ▶ identification is standardized (less communication)

Simplifies

- ▶ exchange protocols are standardized (fewer integrations)

Simplifies

- ▶ interactions are standardized (fewer semantics)

Simplifies

- ▶ data formats are standardized (fewer translations)



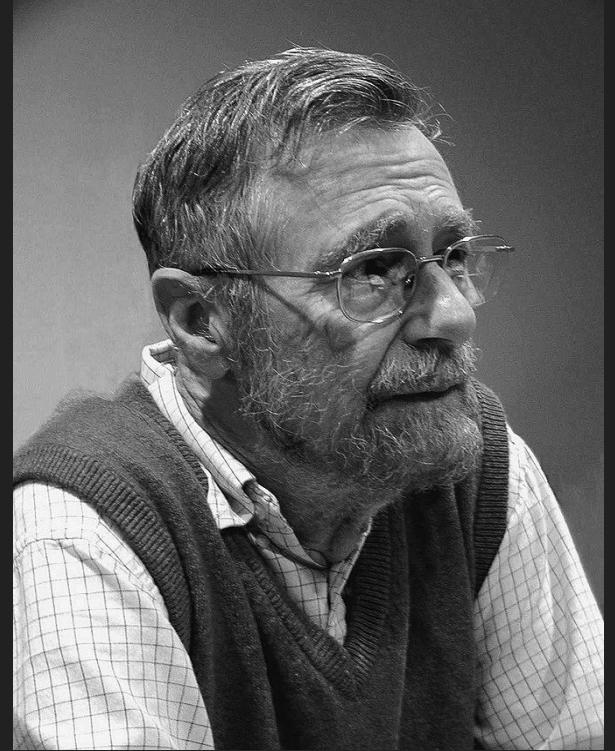
Affordance is the Key

Hyperagents

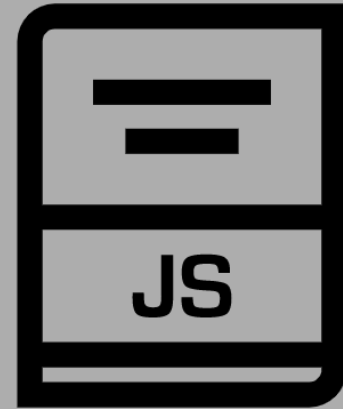
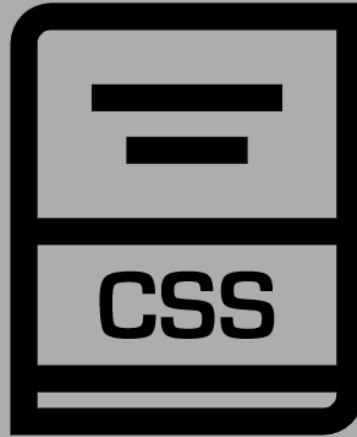
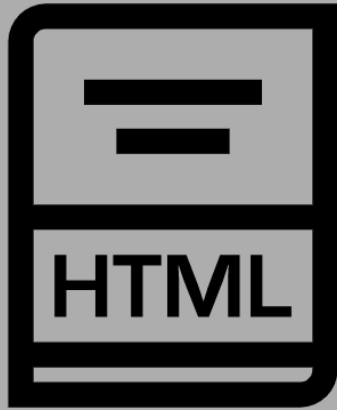
Separation of Concerns

"One is willing to study in depth an aspect of one's subject matter in isolation for the sake of its own consistency."

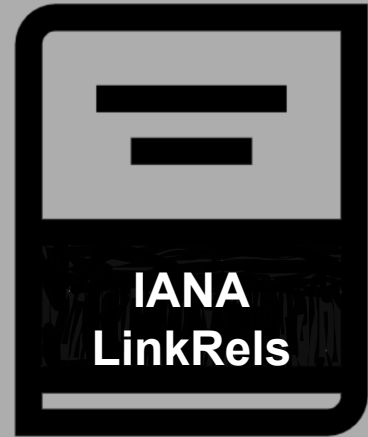
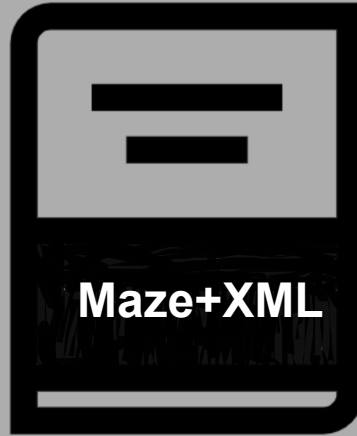
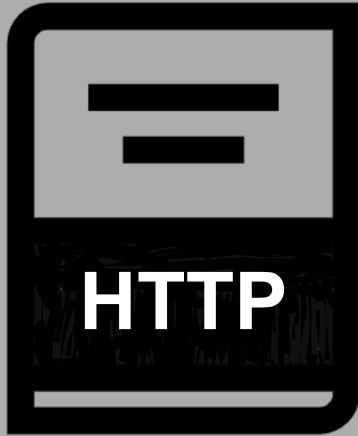
-- Edsger W. Dijkstra (1974)



SoC for an agent



SoC for an ecosystem



How many concerns?

"A machine is required to enter an average home and figure out how to make coffee."

-- Steve Wozniak



Agency and Curiosity

The Quest for Surprisal: Curiosity (in Math)

- Observations x_t and x_{t+1}
- Action a_t such that x_t transitions to x_{t+1}
- Embedding $\phi(x)$
- Prediction $p(\phi(x_{t+1}) | x_t, a_t)$
- **Reward $r_t = -\log p(\phi(x_{t+1}) | x_t, a_t)$** ←
- Train to maximize r_t
- Agent now favors transitions with high prediction error



58



Danny Lange
VP of AI and ML at
Unity Technologies

Step 1: Navigate (Destination)

Step 1: Navigate (Destination)

Step 2: Choose (Map)

Avoiding Monoliths

**A Close Encounter
of the 'Furred' Kind!**

**WALT DISNEY
PRODUCTIONS**
**THE CAT FROM
OUTER SPACE**



WALT DISNEY PRODUCTIONS
**THE CAT FROM
OUTER SPACE**

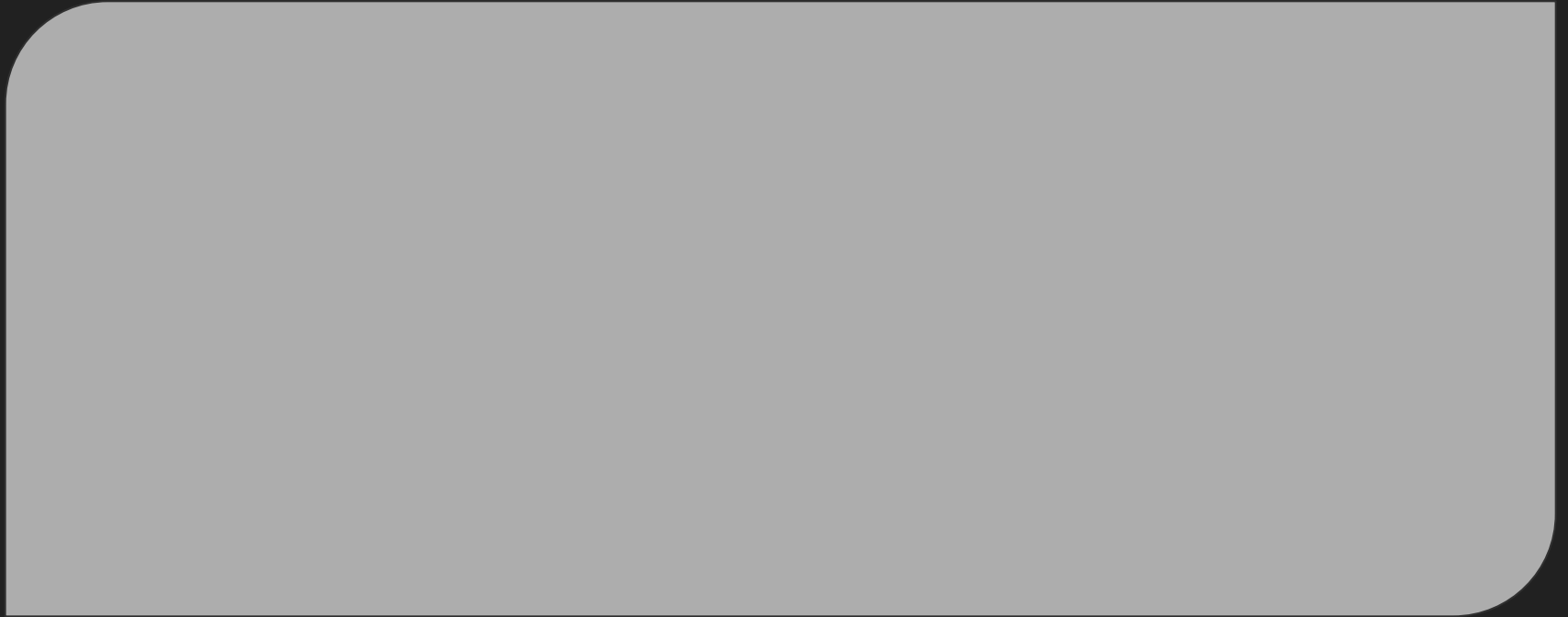
Starring
**KEN BERRY
SANDY DUNCAN
HARRY MORGAN
RODDY McDOWALL**
And **McLEAN STEVENSON**

Written by **TED KEY**
Co-produced by **NORMAN TOKAR**
Produced by **RON MILLER**
Directed by **NORMAN TOKAR**
TECHNICOLOR

© 1956 WALT DISNEY PRODUCTIONS, INC.



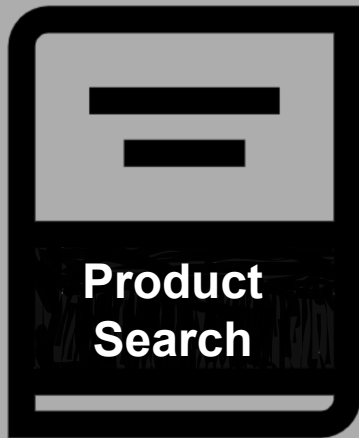
Shopping Agent



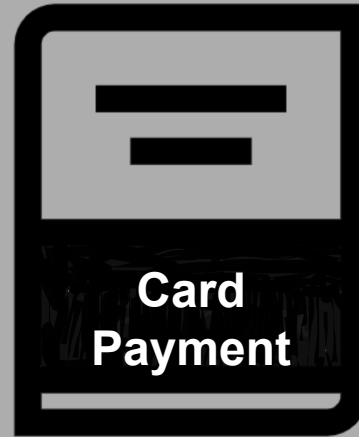
Shopping Agent



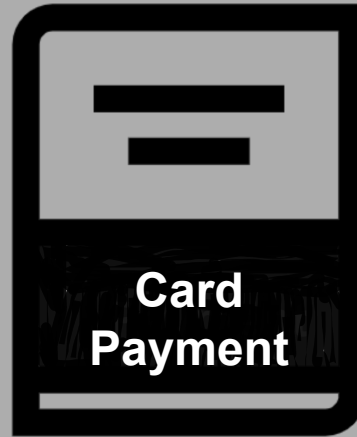
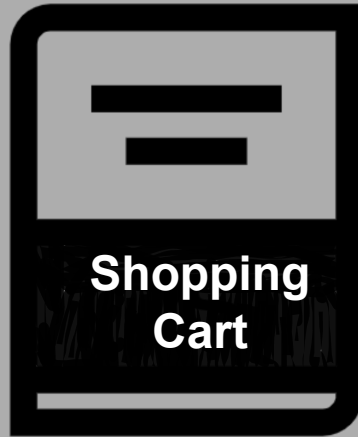
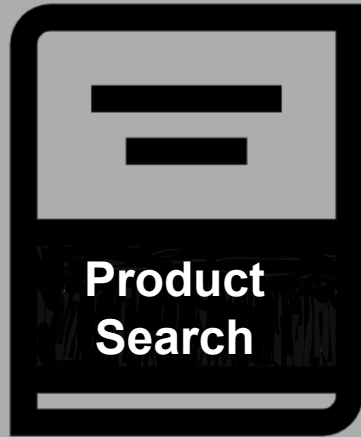
Shopping Agent



Shopping Agent



Shopping Agent



It only *appears* to be a single agent.

The
Pragmatic
Programmers

Release It!

Second Edition

Design and Deploy
Production-Ready Software



Michael T. Nygard
Edited by Katharine Dvorak

Michael Nygard's Stability Patterns

- **Timeout**
- **Circuit Breaker**
- **Bulkhead**
- **Steady State**
- **Fail Fast**
- **Handshaking**



“Bugs will happen. They cannot be eliminated, so they must be survived instead.”

-- Michael T. Nygard



Intelligence in Biological Systems

Senses + Computation in nature that allow organisms to:

- Eat: Consume Energy
- Don't get Eaten: Delay Becoming Energy Yourself
- Multiply: Become Abundant
- Beware of Physics: In Particular, Inertia and Gravity
- Agency: The Ability to Act upon the Environment



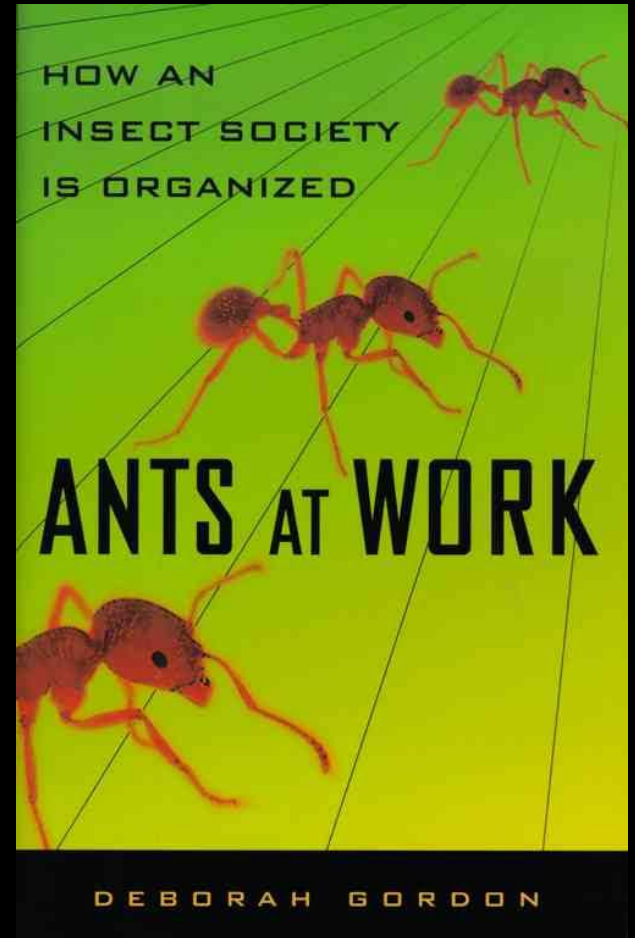
Danny Lange
VP of AI and ML at
Unity Technologies

Survive Failures



“No insect issues commands to another or instructs it to do things in a certain way.”

*Deborah Gordon
Ants at Work, 1999*



Vibration production

Pheromone detection
and touch communication

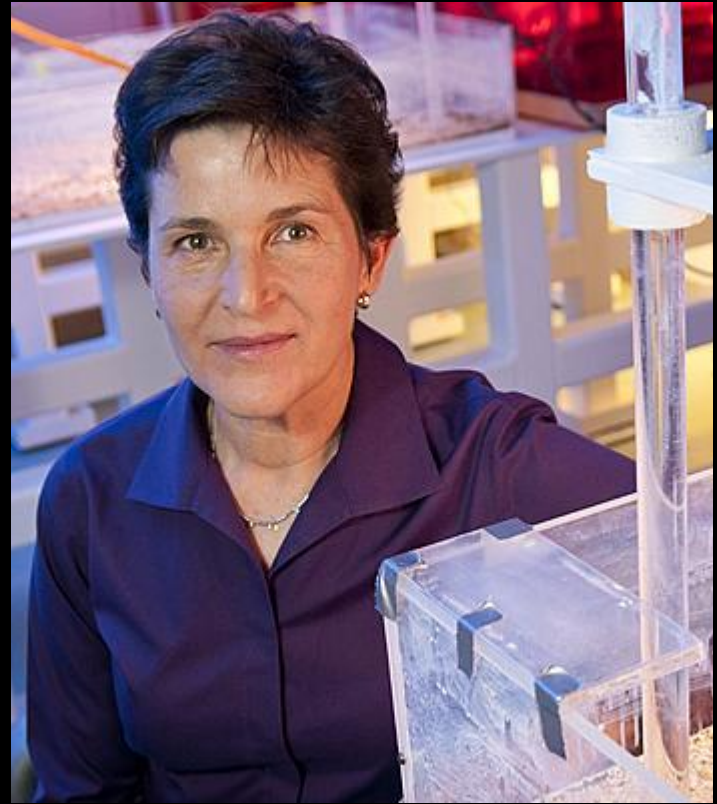


Pheromone production

Vibration detection

“The basic mystery about ant colonies is that there is no management.”

*Deborah Gordon,
Stanford Biologist*

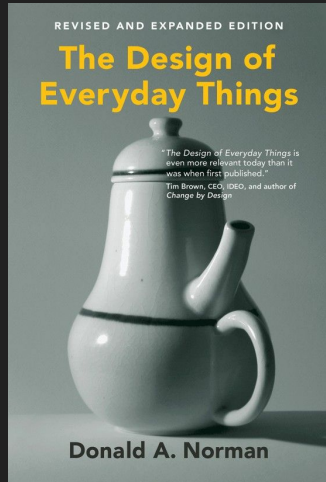


Respond to signals in the environment,
not internal commands.

Affordances

"The value of a well-designed **object** is when it has such a rich set of affordances that the **people** who use it can do things with it that the designer never imagined."

-- Donald Norman (1994)

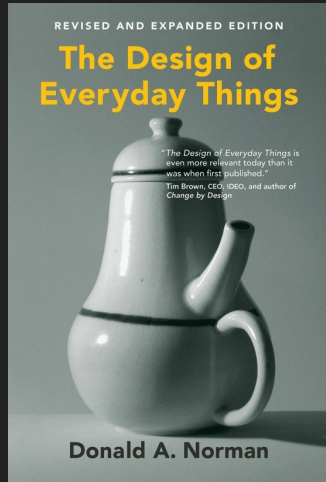


https://www.youtube.com/watch?v=NK1Zb_5VxuM

Affordances

"The value of a well-designed **ecosystem** is when it has such a rich set of affordances that the **agents** who use it can do things with it that the designer never imagined."

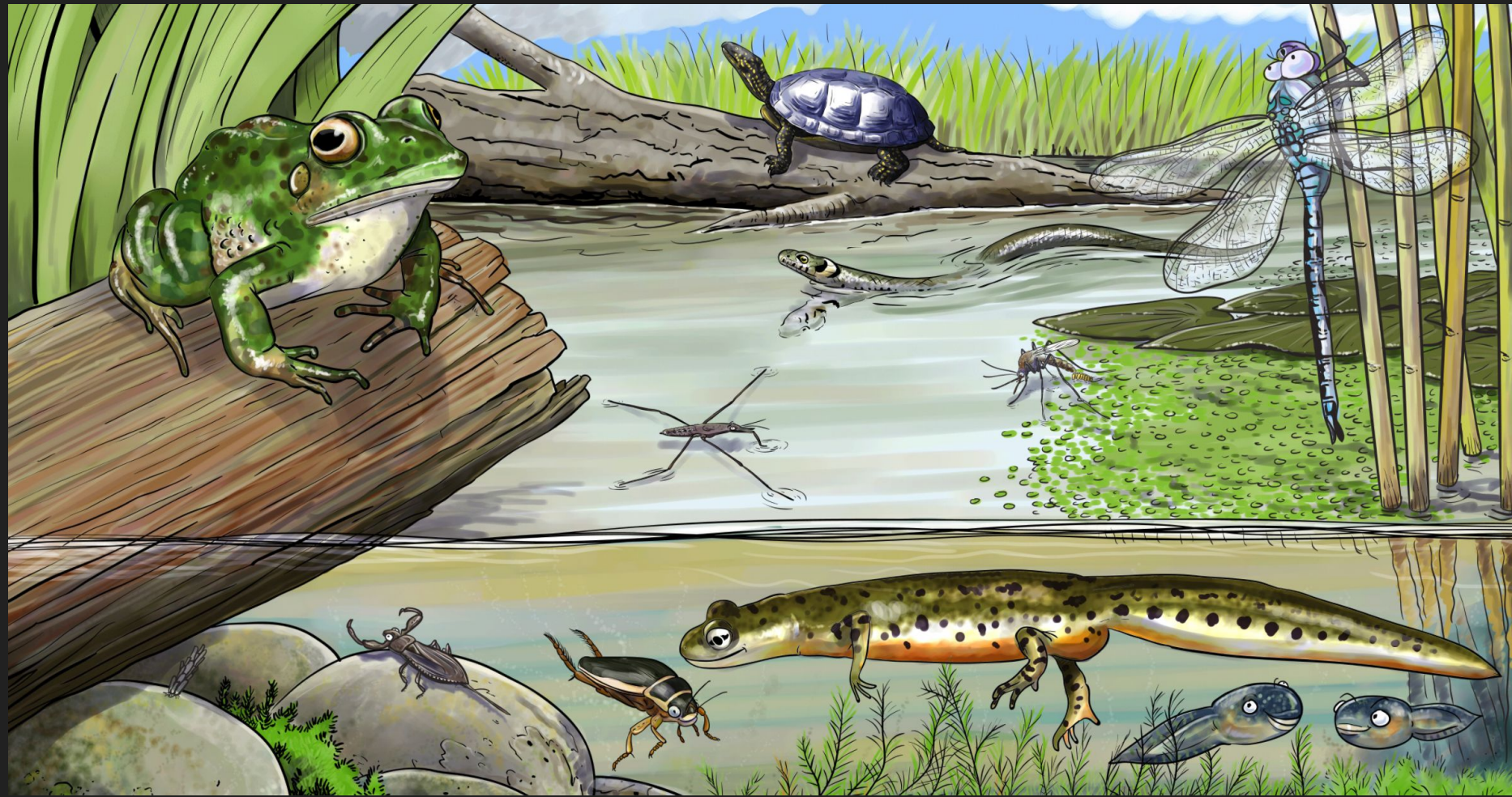
-- Donald Norman (1994)



https://www.youtube.com/watch?v=NK1Zb_5VxuM

And So...

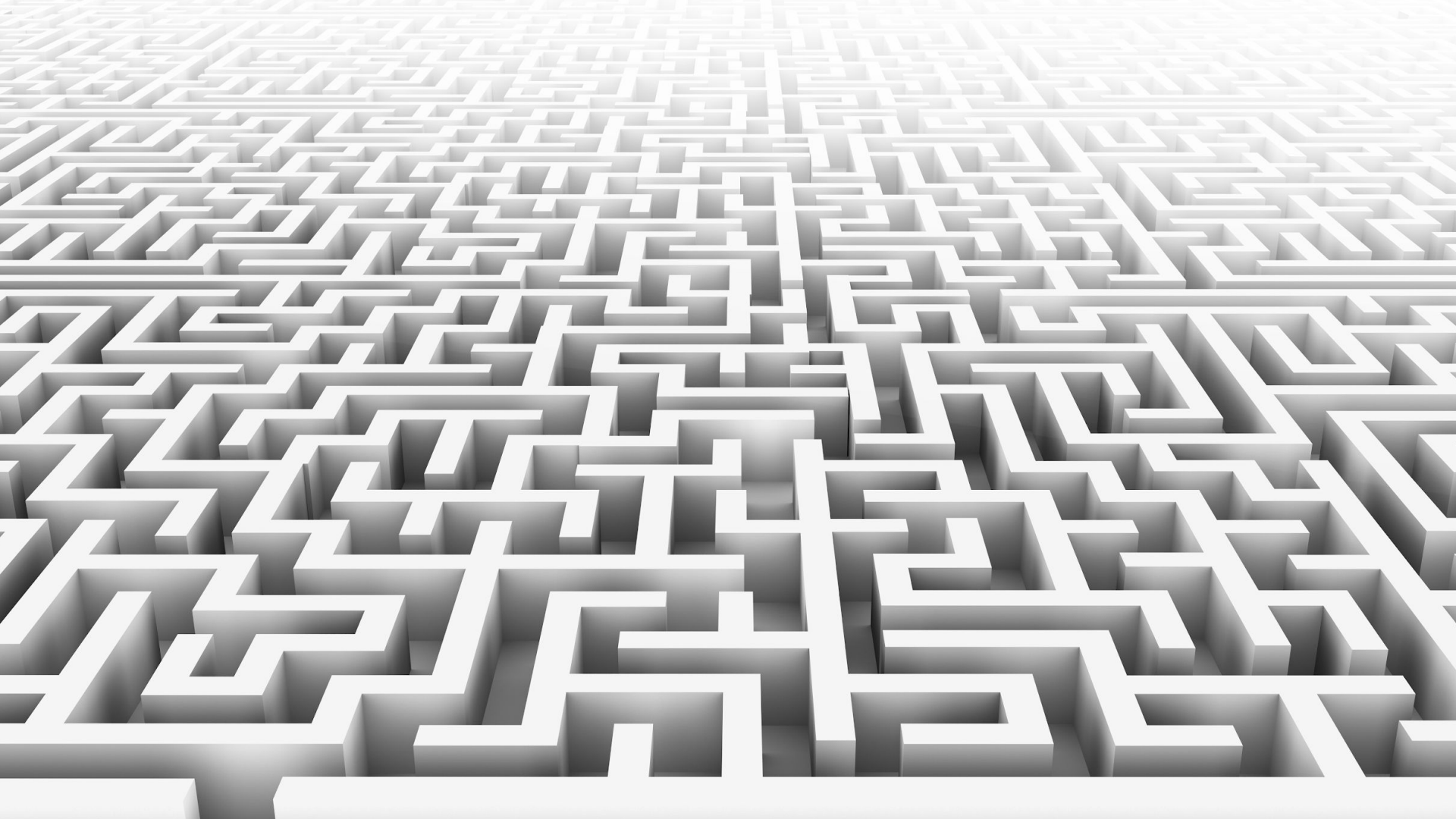
Populate Ecosystems





```
<maze version="1.0">
  <collection href="URI">
    <link href="URI" rel="maze" />
    <link href="URI" rel="maze" />
    ...
  </collection>
  <item href="URI" >
    <link href="URI" rel="start" />
    <debug>CDATA</debug>
  </item>
  <cell href="URI" debug="TEXT" total="NUMBER" side="NUMBER">
    <link href="URI" rel="current" debug="TEXT" total="NUMBER" side="NUMBER" />
    <link href="URI" rel="north" />
    <link href="URI" rel="south" />
    <link href="URI" rel="east" />
    <link href="URI" rel="west" />
    <link href="URI" rel="exit" />
  </cell>
  <error href="URI">
    <title>TEXT</title>
    <code>TEXT</code>
    <message>CDATA</message>
  </error>
</maze>
```

Focus on the Map, not the Destination



```
function processLinks(response,headers)
{
    var xml,linkItem,i,rel,url,href,flg,links,rules;

    flg = false;
    links = [];
    rules = [];

    // get all the links in this document
    g.linkCollection = [];
    xml = response.selectNodes('//link');
    for(i=0;i<xml.length;i++)
    {
        rel = xml[i].getAttribute('rel');
        url = xml[i].getAttribute('href');
        linkItem = {'rel':rel,'href':url};
        g.linkCollection[g.linkCollection.length] = linkItem;
    }

    // is there an exit?
    href = getLinkElement('exit');
    if(href!='')
    {
        printLine('*** Done! '+href);
        g.done = true;
        if(g.robot==true)
        {
            alert('Done in only '+g.idx+' moves!');
        }
        return;
    }

    // is there an entrance?
    if(flg==false && g.start==false)
    {
        href = getLinkElement('start');
        if(href!='')
        {
            flg=true;
            g.start=true;
            g.href = href;
            g.facing = 'north';
            printLine(href);
        }
    }

    // ok, let's "wall-follow"
    rules = g.rules[g.facing];
    for(i=0;i<rules.length;i++)
    {
```

Avoid Monoliths

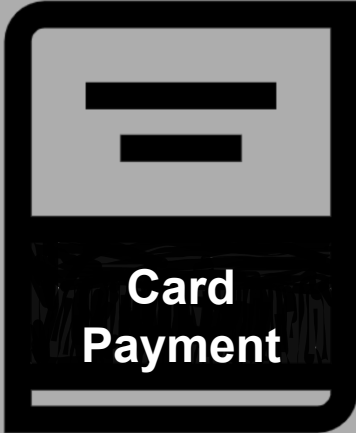




**Product
Search**



**Shopping
Cart**



**Card
Payment**



**Package
Delivery**


Respond to signals in the environment,
not internal commands.



LEGEND to MAP SYMBOLS

COUNTRY

Feature Town

 *desert/wasteland*


 *grassland*

 *swamp*

 *hills*


 *mountains*

 *cave*


 *political border*

 *road*


 *river*

 *town/village*

 *cities*

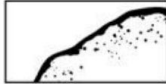
 *tower/fortress*

 *castle*

 *country capital*

 *windmill*

 *forest*

 *lake*

 *reef*

 *canyon*

The Quest for Surprisal: Curiosity (in Math)

- Observations x_t and x_{t+1}
- Action a_t such that x_t transitions to x_{t+1}
- Embedding $\phi(x)$
- Prediction $p(\phi(x_{t+1}) | x_t, a_t)$
- **Reward $r_t = -\log p(\phi(x_{t+1}) | x_t, a_t)$** ←
- Train to maximize r_t
- Agent now favors transitions with high prediction error



Danny Lange
VP of AI and ML at
Unity Technologies

<https://gotochgo.com/2019/sessions/719>

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← unity

[https://gotochgo.](https://gotochgo)



“Bugs will happen. They cannot be eliminated, so they must be survived instead.”

-- Michael T. Nygard





Such a Rich Set of Affordances!

Mike Amundsen
@mamund

A scenic view of the Golden Gate Bridge in San Francisco, California. The bridge's iconic orange-red towers and suspension cables are prominent against a clear blue sky. The bridge spans across the blue waters of the Golden Gate Strait. In the foreground, there is a concrete wall with some greenery and colorful flowers (yellow and pink) growing from it. The overall scene is bright and clear, suggesting a sunny day.

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